### **Emerging Markets Program (EMP)**

The Emerging Markets Program is a market access program that provides funding for technical assistance activities intended to promote exports of U.S. agricultural commodities and products to emerging markets in all geographic regions, consistent with U.S. foreign Policy

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# 2010 Guidance (still in effect)

To: All 2010 Emerging Markets Program Applicants

From: Christian J. Foster

Deputy Administrator

Office of Trade Programs FEB 1 2 2010

Subject: Guidance Regarding Opportunity to Resubmit 2010 Applications

#### **BACKGROUND:**

The Emerging Markets Program (EMP) has recently been reviewed internally. As a result of that review, the Foreign Agricultural Service (FAS) has determined that guidance provided previously was insufficient to satisfy certain statutory requirements of the program.

All EMP projects must fall into at least one of the following four categories:

- (1) Assistance to teams consisting primarily of U.S. individuals expert in assessing the food and rural business systems of other countries. This type of EMP project must include all three of the following:
  - a) conduct an assessment of the food and rural business system needs of an emerging market
  - b) make recommendations, and
  - c) identify opportunities and projects to enhance the effectiveness of the emerging market's food and rural business systems.

To be eligible, such proposals <u>must</u> clearly demonstrate that such teams consist primarily of experts who are agricultural consultants, farmers, and other persons from the private sector and government officials, and that they have expertise in assessing the food and rural business systems of other countries.

- (2) Assistance with paying for necessary subsistence expenses in and transportation expenses to the United States to enable individuals from emerging markets to travel to the United States so that these individuals can, for the purpose of enhancing the food and rural business systems in their countries, become familiar with U.S. technology and agribusiness and rural enterprise operations by consulting with food and rural business system experts in the United States.
- (3) Assistance with necessary subsistence expenses in and transportation expenses to emerging markets to enable U.S. agricultural producers and other individuals knowledgeable in agricultural and agribusiness matters to travel to emerging markets to assist in transferring their knowledge and expertise to entities in emerging markets. Such travel must be to emerging markets, i.e., travel to

developed markets is <u>not eligible</u> under the program even if the traveler's targeted market is an emerging market.

(4) Technical assistance to implement the recommendations, projects and/or opportunities identified by assistance under (1) above. Technical assistance that does not implement the recommendations, projects, and/or opportunities identified by assistance under (1) is <u>not eligible</u> under the Emerging Markets Program.

Proposals that do not fall into one or more of the four categories above, regardless of previous guidance provided regarding the EMP, are not eligible for consideration under the program. In addition, the purpose of the EMP is to develop, maintain, or expand markets for U.S. agricultural products. Program resources may not be used to support the export of another country's products to the United States, or to promote the development of a foreign economy as a primary objective.

#### **GUIDANCE:**

FAS is offering 2010 EMP applicants the opportunity to review and resubmit their applications, given the information provided herein. It is important to remember when reviewing your 2010 application that all EMP applications must be consistent with at least one of the four categories listed above to be eligible. Applications should clearly identify that the persons involved in conducting assessments, making recommendations, identifying opportunities, traveling, or providing technical assistance meet the applicable requirements.

Applications that propose 2010 technical assistance projects as described in (4) should clearly identify that the application implements the recommendations, projects and/or opportunities identified by assistance funded under EMP as described in (1). If a previously submitted 2010 application proposes technical assistance that does not implement recommendations from an assessment consistent with (1), the applicant can choose to resubmit the application to propose an assessment component consistent with (1). This component can include an update of an assessment that was not performed under the EMP, but the update must be consistent with (1). That is, an application that proposes technical assistance must either (a) implement recommendations, projects and/or opportunities identified in an assessment previously funded by EMP or (b) include a proposal to conduct or update an assessment consistent with (1) and be clear that the technical assistance proposed will implement the recommendations, projects and/or opportunities identified in the assessment to be conducted or updated.

Any 2010 EMP applicant that plans to resubmit an EMP application must do so by March 3, 2010. This is not an opportunity to submit new applications. Questions regarding this guidance should be addressed to Stacey Peckins at

202-690-6270 or <u>podadmin@fas.usda.gov</u>. Resubmitted applications can be submitted by e-mail to <u>podadmin@fas.usda.gov</u>, or by courier to the following address:

Program Operations Division/Office of Trade Programs Foreign Agricultural Service/U.S. Department of Agriculture 1250 Maryland Avenue SW, Suite 400L Washington, DC 20024

ATTN: Ms. Ilah Barnes Phone: (202) 720-4327

Thank you for your continued interest in the Emerging Markets Program.

Questions regarding this guidance may now be directed to Lona Powell at 202 720-8557.

#### **Assessments**

In conjunction with the guidance above, we have developed assessment format guidelines, included below, that apply to assessments conducted under type (1) projects:

#### Assessments should answer these questions:

Who conducted the assessment and what makes them an expert? [Must be a U.S. Agricultural consultants, farmers, government officials, and other persons from the private sector that have expertise in assessing the food and rural business systems of other countries. Identify the qualifications that make the assessors experts in assessing the food and rural businesses of the emerging market(s).]

**How did you conduct the assessment?** [What methodology did you use to conduct the assessment? Briefly describe where you went, the people you met with, what you did to complete the assessment?]

What is the assessment of the food and rural business system needs of the emerging market? [Include an executive summary of the project. Also, include why this market was chosen/what makes it attractive for U.S. exporters? Describe what you found out about the market (needs): the existing constraints (what may prevent or hinder imports from the United States)?; the nature of the competition; Describe the trade policy factors that affect the market; Provide data on the existing trade situation; what is the distribution chain; what sector will you target and why? The objective of an assessment may have specific areas of emphases as described in the Attachment A of the Agreement, such as; to understand the consumer beliefs and attitudes regarding a commodity. If so, summarize the specifics (beliefs and attitudes) gathered (market intelligence) that will be used by the industry to establish a baseline and evaluate the effectiveness of future marketing activities. Also, discuss how the U.S. industry could utilize these needs and overcome constraints to expand exports. If appropriate, identify what constraints prevent or hinder market development for the U.S. industry.]

What are the opportunities in the market? [Where do you see opportunities to enhance the effectiveness of the emerging market's food and rural business system? Describe projects that may enhance the effectiveness of the emerging market's food and rural business systems? For each opportunity identified describe the baseline and measurements that will be used to evaluate the effectiveness of future marketing activities of the U.S. industry. The opportunities should be tied to the "needs" identified in the previous response.]

What are the recommendations or measures necessary to enhance the food and rural business system needs for that will also develop the market for U.S. agricultural products? [What are you proposing to do, based on your assessment, to grow U.S. exports and enhance the emerging market's food and rural business system? Are there follow up technical assistance activities that you will propose? What are these? For each opportunity identified describe the recommended specific, logical and appropriate marketing or technical assistance activities and expected results for expanding exports from the United States industry.]

#### **EMP Frequently asked Questions**

#### What is the Emerging Markets Program?

The Emerging Markets Program (EMP) provides partial funding for technical assistance activities that promote, enhance or expand the export of U.S. agricultural commodities to overseas emerging markets. Technical assistance is defined quite broadly, and includes such activities as feasibility studies, market research, sectorial assessments, orientation visits, specialized training, business workshops, and the like. Its resources are intended primarily to support the market development efforts of the private sector, but it may also be used to assist public agricultural organizations as well.

The EMP is a generic program: its resources may be used to support exports of U.S. agricultural commodities and products only through generic activities. Projects that endorse or promote branded products are not eligible for the Program.

Activities that support the export of another country's product to the United States, including sourcing of products overseas for export to the United States, are not eligible for the program.

It is administered by USDA's Foreign Agricultural Service.

#### Is there a set list of emerging market countries that are eligible?

No. We apply the general definition in the legislation authorizing the Program and additional administrative criteria to determine which countries qualify as emerging markets. The most important criteria is the World Bank's income threshold for upper middle income countries. Because this figure varies from year to year, we have not cemented in a list of countries and applicants are encouraged to consult the World Bank website for the list. Also, there are a few countries which may be of interest to potential U.S. exporters, but because of political sensitivities require special consideration and consultation within the U.S. government before any Program funds could be used. Details are provided in the application announcement published annually in the Federal Register.

#### How much money is available under the Program?

The Program has \$10 million authorized annually from the funds of the Commodity Credit Corporation. This amount is available automatically every fiscal year from now through the term of the current Farm Bill (fiscal year 2018).

#### What kinds of organizations are eligible to apply for funding assistance?

The Program is available to both private and government organizations in agriculture.

All private U.S. agricultural organizations--non-profit, for-profit, trade associations, universities, consultant groups (under certain conditions), etc.--may apply to the Program. Private organizations must be able to justify a need for financial assistance, which means that, as a general rule, the Program is intended for small- to medium-sized firms. Also, proposals from research and consulting organizations will be considered if they provide evidence of substantial participation in and financial support by the U.S. industry. For-profit entities are also eligible, but may not use program funds to conduct private business, promote private self-interests, supplement the costs of normal sales activities, or promote their own products or services beyond specific uses approved by FAS in a given project.

State departments of agriculture are also eligible but are considered private sector for purposes of the application process.

Government is defined as federal. Most federal agencies which receive assistance from the Program are in USDA largely because of the nature of the Program, i.e., agricultural exports and market development. Other agencies outside of USDA may apply if the objectives of an intended project match up well with the Program's legislative mandate.

Foreign organizations, whether government or private, are not eligible.

# Are there any minimum requirements that must be met before a proposal is considered qualified for Program funding?

Definitely. There are, in fact, two things that every private sector proposal must contain before it can qualify for funding under the Program:

1. Cost-share. This the amount of funding U.S. private organizations are willing to commit from their own resources along with those of the Program to seek export business in an emerging market. No proposal will be considered without the element of cost-sharing, regardless of the underlying value of a proposal (the Emerging Markets Program complements, not supplants, export efforts of the U.S. private sector). We don't specify a minimum or maximum of cost share. Rather, we use the degree of commitment to a proposed project represented by the percentage and type of private funding as a critical factor in determining which proposals should be funded under the Program. We also don't specify the type of cost-sharing. It may be professional time of staff assigned to the project, or actual cash investment. But proposals in which private industry is willing to commit actual funds, rather than in-kind items such as existing staff resources, are given greater weight. Contributions from foreign sources may not be counted as cost share, but they may be included in the overall cost of any proposal to the Program.

Cost-sharing is not needed for government proposals, but it is required for all other eligible entities, even when they may be party to a joint proposal with a U.S. Government agency.

2. Justification for Federal Funding. This is a clear explanation as to what specifically could not be accomplished without the funding assistance of the Program and why participating organization(s) are unlikely to carry out the project without such assistance. What specifically could not be accomplished if the funding were not provided?

Format and additional details that should be included in each application are provided in the annual announcement soliciting proposals to the Program for funding assistance published in the <u>Federal Register</u>.

#### How are projects and activities funded?

Funding is on a project-by-project basis. Funds are provided though one of three channels:

1. Central Fund. This is the principal means of funding private sector proposals. An open solicitation period, available once a year, is announced in the <u>Federal Register</u> and on the Program's Internet web site. Proposals received by the deadline stated in the announcement undergo a multi-level review to determine qualifications, quality and appropriateness, project budgets, etc.

For government proposals, this may be done at any time during the fiscal year, subject to the availability of funds.

There are also two specialty funds established for particular needs which may also be used for approved projects depending upon circumstances:

- 2. Quick Response Marketing Fund. This fund is used to address priority marketing problems that arise because of unforeseen events (market conditions in emerging markets are often less predictable than in more developed countries). It allows improved responsiveness to time-sensitive marketing opportunities, such as the lifting of a sanitary or phytosanitary trade barrier; a change in an import regime or the removal of a trade embargo; an unexpected, significant purchase of a commodity; an unusual change in the political or financial situation in a country; or a significant change in crop conditions--any of which may have an immediate impact on the access of particular commodities to specific markets. Proposals to the Quick Response Marketing Fund must identify specific market access issues which also face time constraints. Timing concerns in and of themselves do not justify use of the Fund.
- 3. Technical Issues Resolution Fund. This fund is reserved for addressing priority sanitary or phytosanitary trade issues such as plant quarantine, animal health, food safety, and other technical barriers to U.S. exports based on unsound or incomplete scientific information. Priority issues are those that are time sensitive and likely to achieve the desired impact. Funding decisions are determined by a review process that includes FAS and relevant regulatory agencies. Consult the Program Regulations for further information; application requirements are slightly different than for either the Central Fund or the Quick Response Marketing Fund.

Are there any priority subjects that are considered more appropriate for the Program than others?

Actually, yes. While we allow private industry to determine specific target markets, priority commodities, or preferred export activities, we place a higher priority on certain types of technical assistance activities that are particularly appropriate for the Program. For example:

- -- Marketing and distribution of value-added products, including new products or uses;
- -- Studies of food distribution channels in emerging markets, including infrastructural impediments to U.S. exports;
- -- Projects that specifically address various constraints to U.S. exports, including food safety/sanitary and phytosanitary issues and other non-tariff barriers;
- Assessments and follow up activities designed to improve country-wide food and business systems, to reduce trade barriers, and to increase prospects for U.S. trade and investment in emerging markets;
- -- Projects that help foreign governments to collect and use market information and to develop free trade policies that benefit American exporters as well as the target country or countries (this is usually more appropriate for government agencies to address);
- -- Short-term training in agriculture and agribusiness trade, including retail training, that will benefit U.S. exporters, e.g., seminars and training at trade shows designed to expand the potential for U.S. agricultural exports by focusing on the trading system.

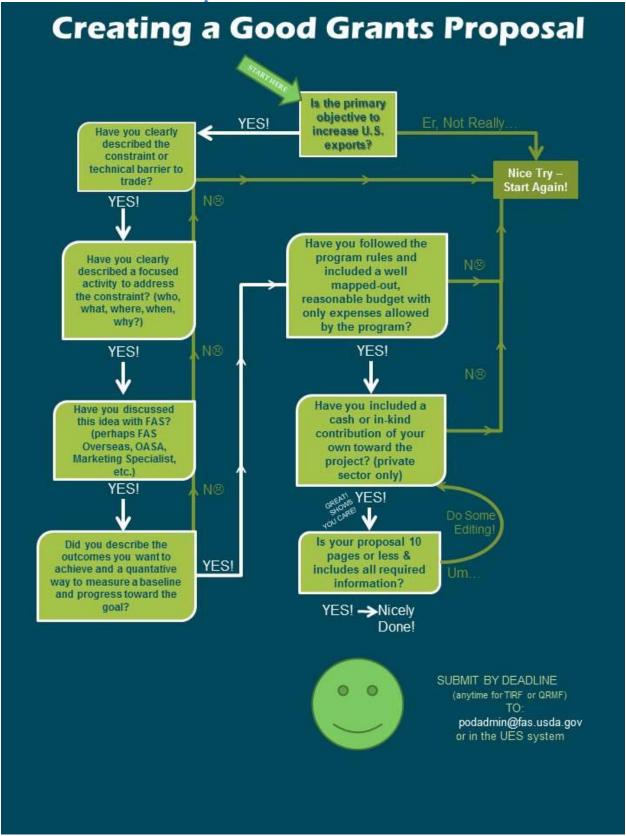
#### Are all commodities eligible?

All except tobacco.

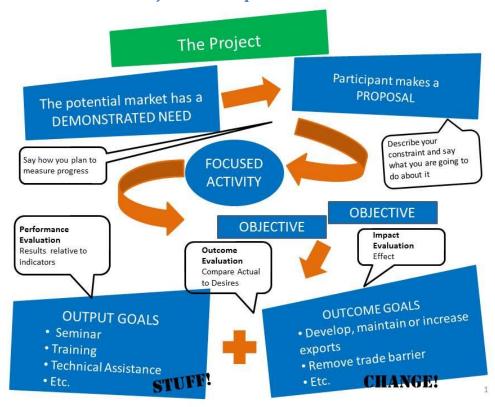
#### What about ineligible activities, or specific funding restrictions?

There are both. Rather than go into all the details here, we strongly recommend that you read the Program Regulations for this and much other information, which you will need to know before you decide to apply to the Program.

# Which Proposals Get Funded



# **More Guidance on Project Development**



# **Example Sufficiency Check**

Example Sufficiency Check		
2014 POD EMP Private Sector Sufficiency Check		
Applicant: Sample Applicant  Confirmed – Not excluded party:		
Title: Training Seminar in China		
POD Contact: Ed Covey Phone: 202-720-0866		
Organizational information	YES	NO
Eligible Entity: U.S. private or govrn't entity with a role or interest in the export of U.S. agricultural commodities or products.		
Confirmed Not Excluded Party: www.sam.gov	<b>V</b>	
Type of Organization:		
Applicant Profile:	<b>V</b>	
Sample Applicant	YES	NO
1000 Test Street, Testcity, CA 95630		
Telephone: (916) 111-1234, Fax (916) 111-5678		
John Doe, Senior Marketing Director, International		
Email: johndoe@sampleapplicant.org		
Eligible Commodities:	<b>√</b>	

Eligible Activities:		
Supports the export of U.S. agricultural commodities and/or products		
Develops, maintains, or expands emerging markets through generic activities		
Government officials, expert in assessing the food and rural business systems of other cour	ntries	
Eligible Target Market: China		
Population greater than 1 million; per capita income upper middle or below; taking steps toward a market-oriente potential of being a viable market; not a restricted country – Iran, North Korea, Sudan, Cuba.	ed economy	y; has
Cost Share: \$ 20,000		
		•
Appropriate Activities:	YES	NO
EMP Required Four Categories: (must meet 1 of 4)		
#1 Assessing the food and rural business systems of other countries		
#2 Paying for subsistence expenses for Emerging market individuals to travel to the	<b></b>	
U.S. to learn about U.S. technology and agribusiness		
#3 Paying for necessary subsistence expenses for U.S. experts to travel to emerging		
markets to assist in transferring knowledge and expertise		
#4 Paying for technical assistance to implement the recommendations, projects,		
and/or opportunities identified by assistance under #1 (must have one "YES" checked		
below in order to check "YES" in category 4)		
Recommendations and/or projects and opportunities are part of previous EMP		
project final report and that report is cited in the proposal		
Will confirm assessment after initial assessment is completed prior to moving on		
to the technical assistance phase/portion of their proposed activity		
Recommendations and/or projects and opportunities are part of an outside		
assessment and that assessment source is cited in the proposal and then		
confirmed before the project is approved		
	YES	NO
Specialty Fund Eligibility: TIRF / Quick Response: Time Sensitive	NA	
Application Content		
Project title: Training Seminar in China		
Requested EMP Funding: \$157,500		
Cost Share Amount: \$20,000		
Current Conditions:		
Description of Problem(s), i.e. constraints to be addressed		
Project Objectives:		
Performance Measures: benchmarks for quantifying progress in meeting the		
objectives: See Note 1		
Rationale: Underlying reasons for the project, the anticipated benefits		
Clearly demonstrate that successful implementation will benefit an Emerging		
Market's food and rural business system and/or reduce trade barriers, will this		
promote or maintain U.S. agricultural exports		
Explanation as to what specifically could not be accomplished without federal		
funding assistance		
Description of the activities planned to address the constraint or opportunity,		
including what specific activities are to be undertaken with EMP funds:	<u> </u>	<del>                                     </del>
Beginning and end date for the proposed project:		

Information of similar activities funded with USDA resources:		
Detailed line item budget-list of all estimated costs associated with the activity:		
Itemized list of all funding sources and contributions		
Supplemental Information	YES	NO
Reporting requirement from previous year(s)		<b>~</b>
Application Exceeds Program Funding Limits: Excess of \$500,000 per year; No cost		
share; Excess of 3 years funding		
Funding Restrictions:		

Note 1: Baseline measurements have not been established as benchmarks for quantifying progress in meeting the objectives; or, that can be used to evaluate the effect the activity has in developing, maintaining, or expanding exports of U.S. agricultural commodities and products by funding activities that improve emerging markets' food and rural business systems, including reducing potential trade barriers in such markets.

#### **Criteria for Review**

Review recommendations are based on the following criteria:

# 1. Appropriateness of the activities for the targeted market(s) and the extent to which the project identifies market barriers.

- Is the current market situation accurately described (including accurate constraint identification)?
- Does the applicant identify the competition, past activities or other related activities that may impact the success of this activity?
- Does the activity fit into the FAS country/region strategy? (Reviewer will consult Post review when answering this)
- Is there evidence that the organization has the knowledge, expertise, ability, and resources to successfully implement and manage the project?
- Are activity budgets presented with sufficient detail to provide confidence that the project can be implemented successfully?
- Are budgets reasonable?

# 2. Potential of the project to expand U.S. market share, increase U.S. exports or sales, and/or improve awareness of U.S. agricultural commodities and products.

- Are projected program results detailed and do they include performance measures?
- Will the activity make an impact in regards to developing, maintaining or increasing US exports?
- Taking into account the funding request, what kind of return are we getting for the budget request?

# <u>3.</u> Quality of the project's performance measures, and the degree to which they relate to the objectives, proposed approach and activities, and deliverables.

- Do performance measures measure outcomes (impact) not outputs?
- Are performance measures truly measurable and quantifiable?
- Will progress in performance measures directly affect the constraint and trade?

## **Program Support Contacts**

For EMP program support please contact appropriate Grant Programs Branch (GPB) staff directly or email PODADMIN@fas.usda.gov. Contact information is below.

Lona Powell, Branch Chief, Lona.Powell@fas.usda.gov, 202 720-8557

Ed Covey, EMP private sector lead, Ed.Covey@fas.usda.gov 202 720-0866

Jarrod Jones, EMP public sector lead, Jarrod.Jones@fas.usda.gov 202 690-4058

Vincent Cornetto, TIRF and QRMF lead, Vincent.Cornetto@fas.usda.gov 202 720-7927

Kendi Joshua, Program Support, Kendi.Joshua@fas.usda.gov, 202 720-5306

GPB monitored email, podadmin@fas.usda.gov

Ilah Barnes, Program Operations Division Admin Support, Ilah.Barnes@fas.usda.gov, 202 720-4327, Fax: (202) 690-0193

Mail can be directed to:
Programs Operations Division, Grant Programs Branch
Foreign Agricultural Service
U.S. Dept. of Agriculture, Stop 1052
1400 Independence Ave. SW
Washington, D.C. 20250-1052

Internet: http://www.fas.usda.gov/programs/emerging-markets-program-emp

# **UES and Claims procedures**

# Creating the EMP Proposal in UES

USDA FAS OTP POD GMD

Cornetto/Jones 03.11

1. Log in to the Unified **Export Strategy (UES) with** appropriate credentials.



https://www.fas.usda.gov/UES/WebApp/

This Guide assumes vou have the proper credentials to add Proposals to the UES.



USDA United States Department of Agriculture Unified Export Strategy



You are here: Home

#### Welcome to the new UES Home

This is the UES Home Page. Choose the appropriate function you want to perform pertaining to your UES Role using the Menu options.

#### Recent updates to the UES System

The UES system continues to be enhanced with user-requested changes. Release 2.2.18 has just been deployed as of March 21, 2011. Eight previous system change releases have been deployed since support for the new system began in June. You may review a summary of the system changes in these releases (most recent 2.2.18 changes are at the top) by clicking on the following link. (Release Summary)

- For system problems, all UES users can request support from the Help Desk at 202-690-1000 or email ITSTechnicalSupport@wdc.usda.gov. . All UES users can request custom reports by filling out the Reporting Request Form provided at the link below. Once completed, please submit it to the POD office at PODAdmin@fas.usda.gov

**UES Report Request Form** 

#### Check out the new General Forum threads and contribute your ideas as discussed at the USAEDC Conference

Two important topics for future UES System improvements were discussed at the UES Training Day in Baltimore, MD on November 18th in conjunction with the USAEDC Annual Workshop. These topics were Country Progress Reports and Trip Reports. A thread in the UES System Forum was started under the General Forum category for each of these topics to enable you to review others' ideas and share your own for how UES should handle these functions. Please take a few minutes to Create a New Reply to these new threads and start a valuable collaboration on how UES can best handle Progress Reports and Trip Reports. Go to the "Tools" menu above and select "Forums" to get started.

For Post Users new to the Unified Export Strategy (UES) application: For detailed user self-learning and sample screen shots, please click on the link , 'Help for Posts' located near the bottom of the page and browse through the contents of a Post User Manual. You may also view a series of 4 orientation videos by clicking and saving to your local computer the link .mp4 files below. (Please note that your local computer will need to have either the Real Player or QuickTime media players to play the videos; Windows Media Player will not work with .mp4 files).

Important: The UES technical team strongly recommends that you refer to the instructions for Rich Text Formatting (click here) especially

Marketing Guideline Links: Several PDF documents that contain helpful strategic planning and marketing tips and guidance from presentations to a past FAS workshop are contained for participant reference and use in developing your UES Plans or Strategic Overviews. Links to access these documents are provided below

Review of UES Planning and Performance Measurements, CISP Overview, CISP Case Study

Ad-hoc Reporting Service Available: The Ad-hoc Reporting Service portion of the new UES system is now implemented. To get started, please refer to the training video on ad-hoc reporting service referenced below in training videos for basic orientation. You may also refer to the help document provided in the following link. SSRS Help Document

The ad-hoc reporting service is accessed from the 'Reports Out' Menu. Select either the Ad-hoc Reports or the Report Builder from the drop down menu

VERY IMPORTANT: Prior to selecting Report Builder from the drop down menu of 'Reports Out' you must create a separate password. To create this password, go to the 'Tools' menu item (two links to the right from 'Reports Out') and select 'Reset SSRS Password'. Taking this action will present a separate dialogue box prompting you to enter a password and re-entering that password to confirm it. You must create a password and enter it into that dialogue box that meets the following criteria - minimum of 9 digits, of which there must be at least the following types (numbers, upper case letters, lower case letters). You will receive an error message if the password you have entered does not meet these criteria. Once the password has been entered and confirmed, click on the 'Reset SSRS Password' button

Please record your password for the Report Builder in a secure place; you will need to enter this separately each time you enter into a new Report Builder

Updated Participant User Manual and FAS OTP/POD Help Files Available: A current Participant User Manual is available through the link below.

#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2008

#### Plan Explorer

- . By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- · Promoted Commodity
- Targeted Market
- Constraint
- Activity
- Admin Activity
- World Wide Personnel
- Contingent Liability
- EMP Proposal
- TASC Proposal
- QSP Proposal

2. Begin by clicking once on the <u>Market Definition</u> link.

#### Market Definition Create

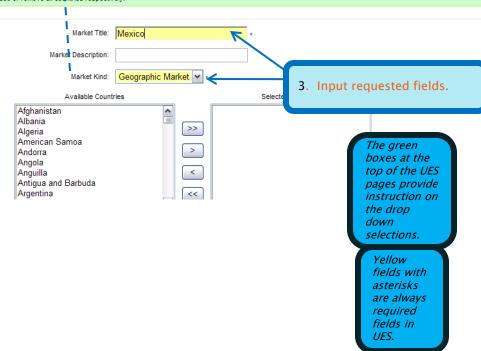
'Market Definitions' are equivalents of 'Regions' in legacy UES system with minor changes. Even single countries have to be created as Market Definitions in the upgraded system.

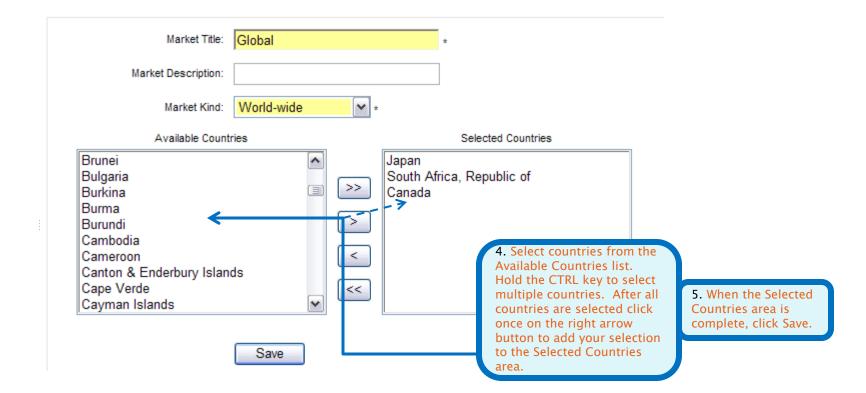
Use this screen to define a new Market or edit an existing one. Enter/ Edit appropriate information including the countries that make up the market and select 'Save' button.

#### Market Kind Descriptions:

- · geographical markets markets related to one another by geographic proximity
- . market chain markets related to one another by something other than geographic proximity (i.e., economic)
- world-wide markets in multiple regions

Countries: In order to add countries, select one or more countries and use the '>' button to move them from the 'available' listbox to the 'selected' listbox. The countries in the 'selected' listbox make your market. Use the '<' button to remove countries from the selected listbox. '>>' and '<<' buttons can be used to add or remove all countries respectively.





The newly created Market Definition now appears.

#### Create New Market Definition Add FAS Market Definition

Market Title	Market Type	Action
AG	Geographic Market	Edit J View Delete   Targeted Market
ASIA	Geographic Market	Edit J View Delete   Targeted Market
RD	Geographic Market	Edit I Viewl Delete I Targeted Market
Global	World-wide	Edit J View Delete   Targeted Market
Latin america	Market Chain	Edit J View Delete   Targeted Market
SA TEST	Geographic Market	Edit J View Delete   Targeted Market
TEST REG	Geographic Market	Edit   View   Delete   Targeted Market

6. The next step is to add the Promoted Commodity. Click once on the Promoted Commodity link.

#### Plan Sections

- Application Notes
- Industry Goal
- Promoted Commodity
- Constraint
- Activity
- Admin Activity
- World Wide Personnel
- Contingent Liability
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- QSP Proposal

#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2008

#### Plan Explorer

- . By Prom. Commodity
- By Market Definition

#### Plan Actions

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#### **Plan Sections**

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You are here: Home > UES > Application > Promoted Commodity

# **Promoted Commodity**

Below is the list of **Promoted Commodities** defined for this application. You may select an action using the link buttons to the right of each Promoted Commodity. Use the **'Create New'** button located at the top right side of the list to create a new Promoted Commodity.

The 'Targeted Market' link against a Promoted Commodity navigates to the list of Targeted Markets identified for that Commodity.

Create New

Promoted Commodity	Commodity Aggregate	U.S. Origin	Value Added	Action	<b>7</b>
AFATS	Animal Fats	%	No	Edit   View   Delete   Targeted Market	
ALLHS	All Food & Ag Products	%	No	Edit   View   Delete   Targeted Market	
BRNDY	Brandy	%	No	Edit   View   Delete   Targeted Market	
orange	Oranges, Fresh	100%	No	Edit   View   Delete   Targeted Market	
sa butter	Butter	100%	No	Edit   View   Delete   Targeted Market	
sa test	Breeding Sheep	56%	No	Edit   View   Delete   Targeted Market	

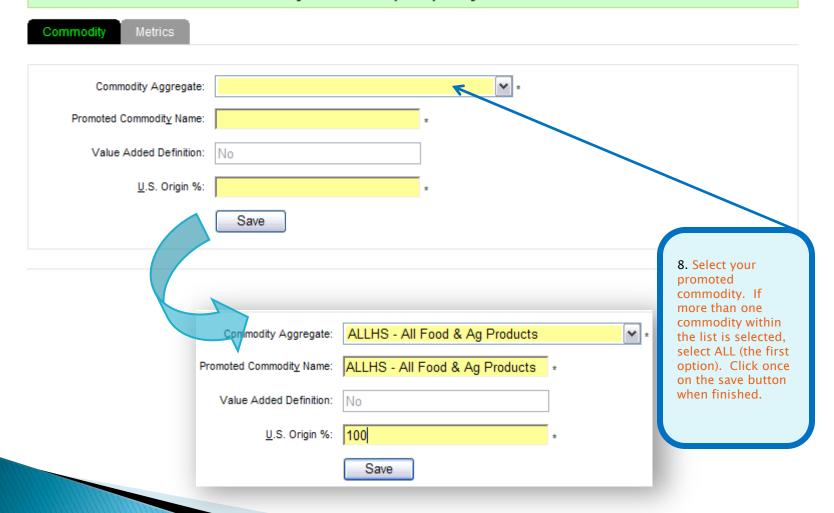
7. To add a new commodity, click the Create New link once.

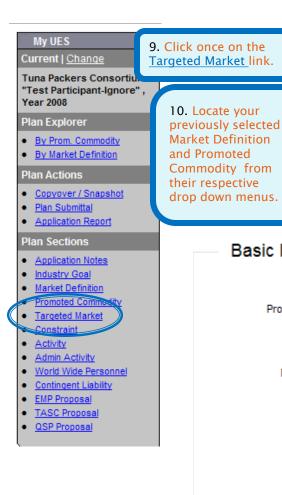
# Create Promoted Commodity

Use this screen to create a new Promoted Commodity. This replaces the "Analysis of U.S. and World Market Situation" in the legacy system. It asks for the same information, but breaks it down into more detailed sections. If last year's UES information is still current, you may just cut and paste into the relevant sections.

Enter the necessary information in the appropriate fields and click SAVE button

The new commodity created appears on the list page. Select 'Edit' against it to edit any information or enter Metrical information for that Promoted Commodity. Metrical data can be entered on the **Metrics tab**. Navigate to Metrics tab by directly clicking on the tab.





# rket Create

ne as the former Table 4: "U.S. and World Production and Trade" from the legacy system. Participants should provide re the current year and 6 years after the current year.

s a unique combination of a Promoted Commodity and a Market Definition. Make sure you create the appropriate Promoted Commodity rior to creating the Targeted Market. Use this page to identify a Targeted Market and enter Basic information. Once created, the etrics' tabs appear where additional Targeted Market information can be entered. To navigate to these tabs, click on the tab directly.



#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore" , Year 2008

#### Plan Explorer

- . By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- Promoted Commodity
- SHOCKED HOSKE

#### Constraint

- Activity
- Admin Activity
- World Wide Personnel
- Contingent Liability
- EMP Proposal
- TASC Proposal
- QSP Proposal

You are here: Home > UES > Application > Constraint

#### Constraint

Listed below are the Constraints identified for the Targeted Markets. To narrow your search, enter appropriate Search Criteria. You may select an action using the link buttons to the right of each Constraint. Use the 'Create New' link located on the top right to define a new Constraint.

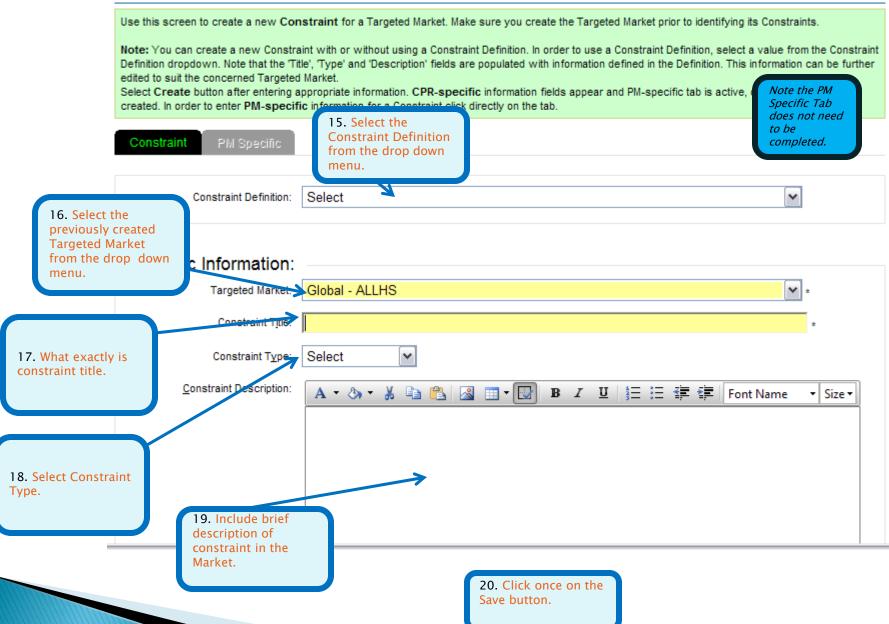
Performance Measures or PM Specific for a Constraint can be defined within a Constraint. Select the 'Edit' link against the Constraint and follow directions.

The 'View Activities' link against a Constraint takes you to the list of Activities defined for that Constraint.

Note: The search selections used to retrieve an appropriate list of constraints will now be preserved rather than having to reenter the selections every time you launch this list page. This will aid in working with a particular targeted market. To retrieve the preserved selections on the list page, please navigate back by using the breadcrumb or the 'You are here' links below the menu bar OR the 'My UES' left panel link. Using the browser's "Back" button may NOT retain the search selections you made.



# Constraint: Create



#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2012

#### Plan Explorer

- By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- · Promoted Commodity
- Targeted Market
- Constraint
- Activity
- Admin Activity
- World Wide Personnel
- Contingent Liability
- EMP Proposal
- IASC Proposal
- QSP Proposal

You are here: Home > UES > Application > Proposals

# **EMP Proposals**

Below is the list of **Proposals** defined by the Participant for an applicable Program and Program Year. Choose the appropriate action link buttons to the right of the Proposals to perform the action specific to your UES Role. Select the 'Create New' link on the top right of the list to create a new Proposal.

Please note that you can not prepare a new proposal until you have created the Market Definition, Promoted Commodity, Target Market (combination of Market Definition and Promoted Commodity), Constraint, and specific Performance Measures for your current plan year.

Program: EMP
Year: 2012

Proposal ID Targeted Market Proposal Title Status Action

Create New

21. When the Constraint information is complete, click once on the EMP Proposal link.

22. Then click once on the <u>Create New</u> link.

#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2012

#### Plan Explorer

- By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- Promoted Commodity
- Targeted Market
- Constraint
- Activity
- Admin Activity
- · World Wide Personnel
- Contingent Liability
- EMP Proposal
- TASC Proposal
- QSP Proposal

You are here: Home > UES > Application > EMP Proposal > Create

# **EMP Proposal Create**

A new EMP Proposal can be created here. Enter Basic information, iden

'Create' button to create the Proposal.

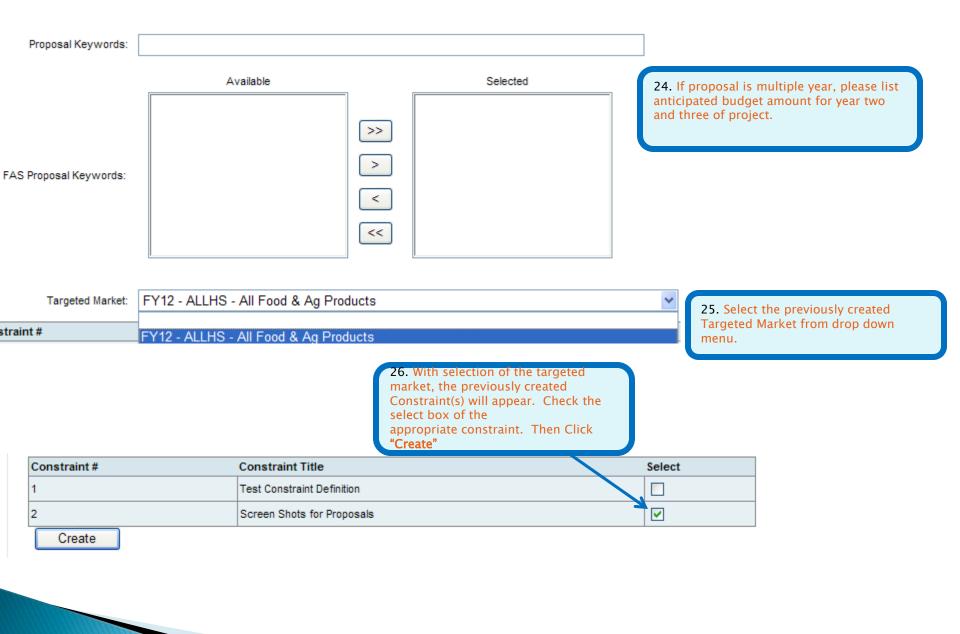
Constraints identified for a Targeted Market appear once a Targeted Market is chosen from the dropdown list. Insert checkmarks against one or more Constraints that are applicable to this Proposal.

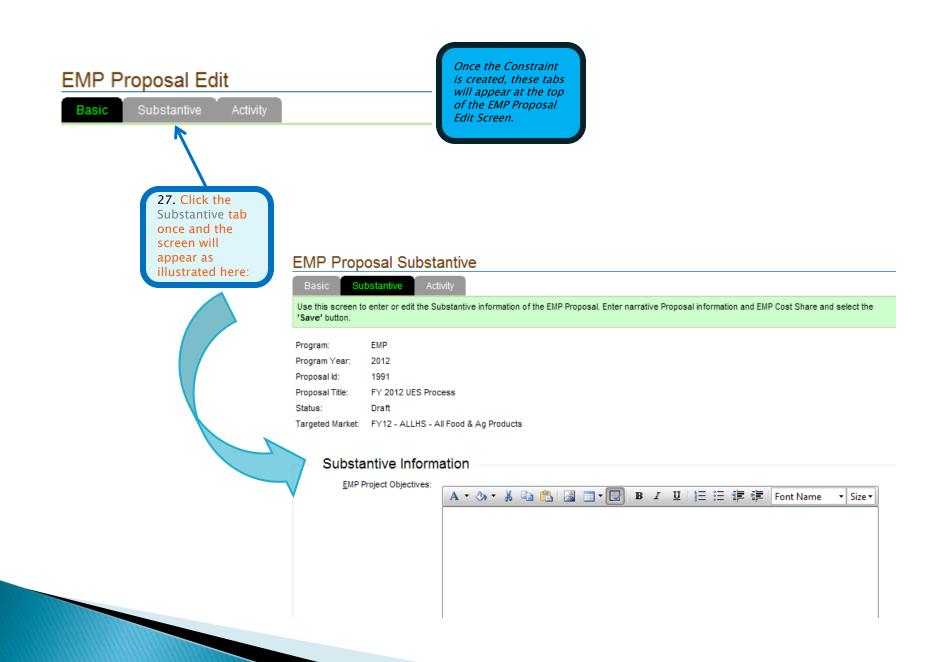
'Substantive' and 'Activity' tabs appear once the Proposal is created. Click directly on the tabs to enter additional information.

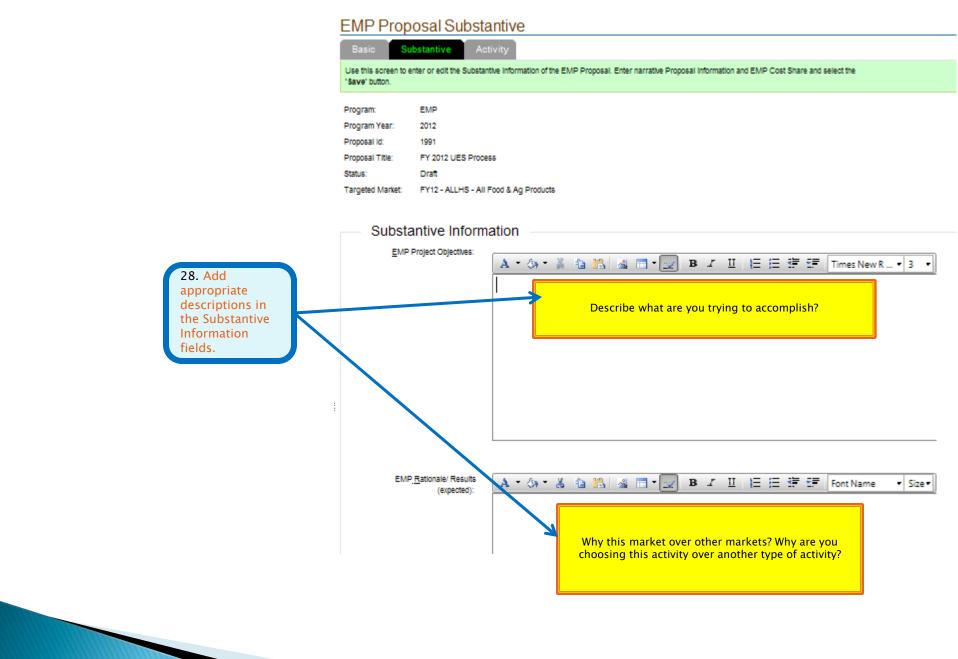
Note: Targeted Markets and Constraints applicable for this Proposal must be created prior to creating the Proposal. If you haven't already created, you will not find them on this page. In that case, please goto Targeted Markets/ Constraints page from Plan Sections Index to create them.

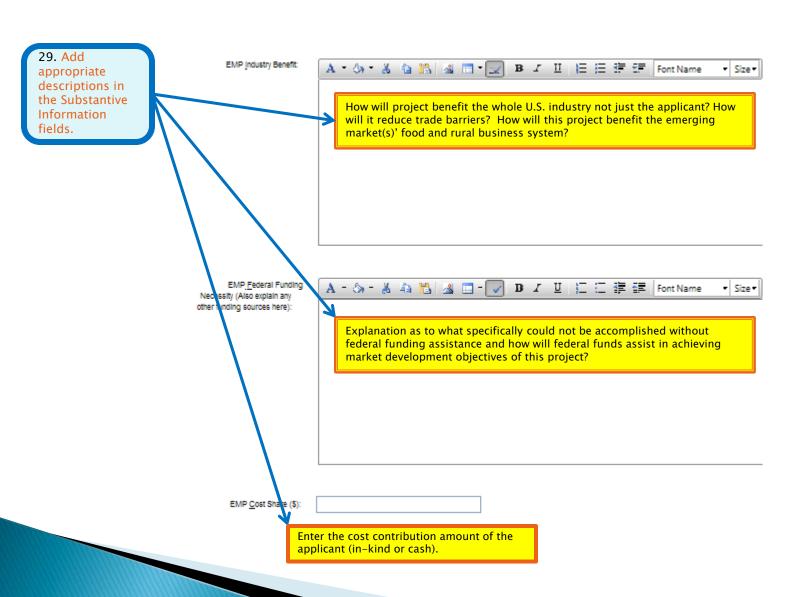
23. Complete the Proposal Title and Select EMP Proposal Type.

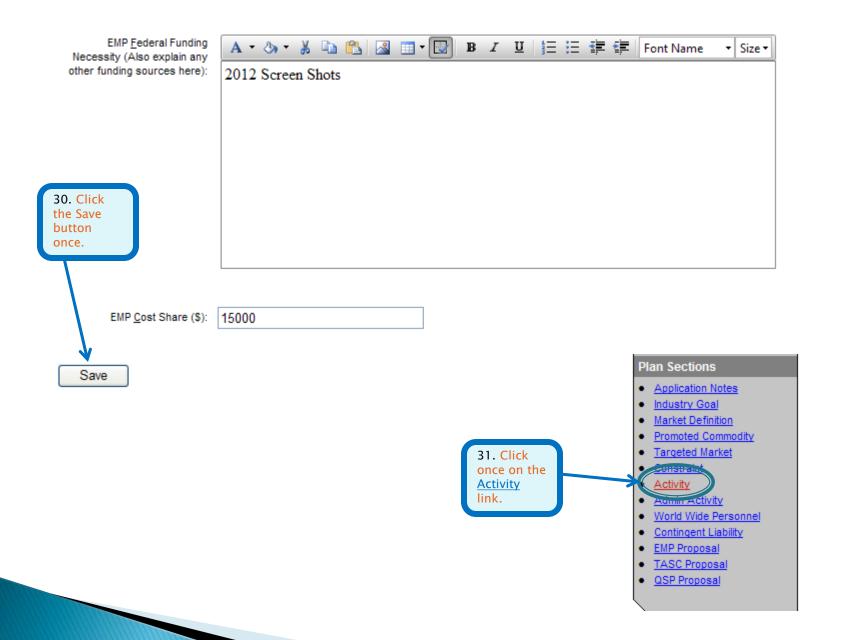
# Basic Information Program. Proposal Title: Status: Draft EMP Proposal Type: Non-USDA Entity Proposal Keywords: Available Selected FAS Proposal Keywords:











#### Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2008

#### Plan Explorer

- By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- Promoted Commodity
- Targeted Market
- Constraint
- Activity
- Admin Activity
- · World Wide Personnel
- Contingent Liability
- EMP Proposal
- TASC Proposal
- QSP Proposal

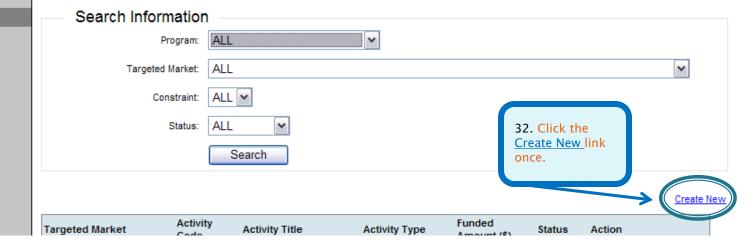
You are here: Home > UES > Application > Activity

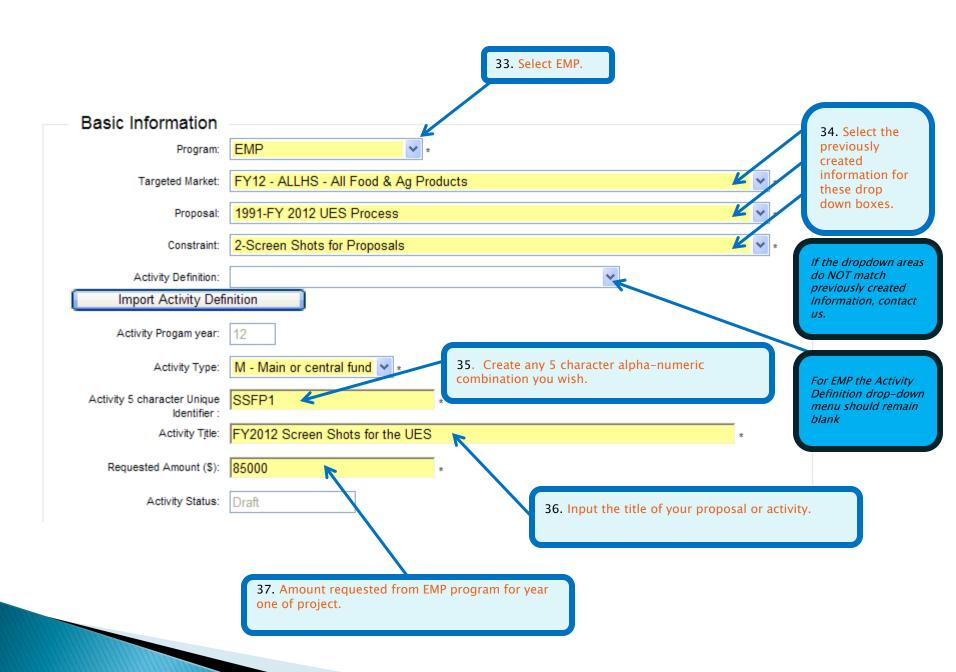
#### Activity

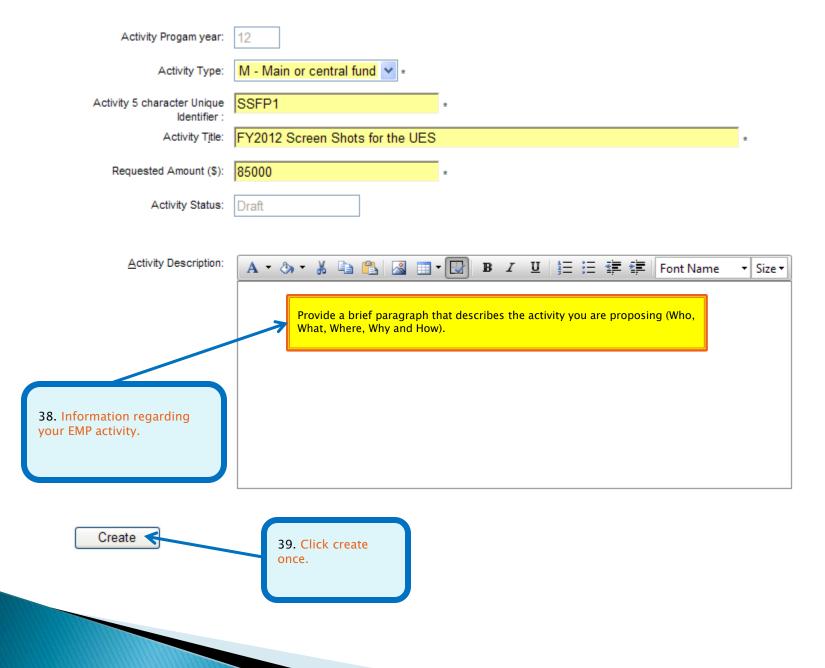
Program Activities defined for the application will be listed here. To narrow your search, enter appropriate Search Criteria. You may select an action using the link buttons to the right of each Activity. Use the 'Create New' link located on the top right to create a new Activity and/or GBI activity.

Note: Activities created will be submitted upon plan submission. Activities that are created after the deadline has passed, when plan submission is not possible or after proposal submission should however be submitted individually using the 'Submit' links in the Action column.

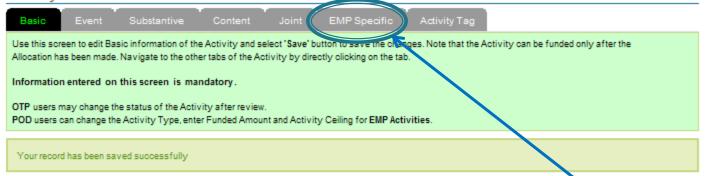
Note: The search selections used to retrieve an appropriate list of activities will now be preserved rather than having to reenter the selections every time you launch this list page. This will aid in working with a particular program, a targeted market or a constraint. To retrieve the preserved selections on the list page, please navigate back by using the breadcrumb or the 'You are here' links below the menu bar OR the 'My UES' left panel link. Using the browser's "Back" button may NOT retain the search selections you made.







#### Activity Edit



<ul> <li>Basic Information</li> </ul>	
Program:	EMP
Targeted Market:	FY12 - ALLHS - All Food & Ag Products
Proposal:	1991-FY 2012 UES Process
Constraint:	2-Screen Shots for Proposals
Activity Progam year:	12
Activity Type:	M - Main or central fund
Activity 5 character Unique Identifier :	SSFP1 -
Activity Code:	E12MXSSFP1
Activity Title:	FY2012 Screen Shots for the UES

**39.** After clicking *Create*, go to the Substantive tab.





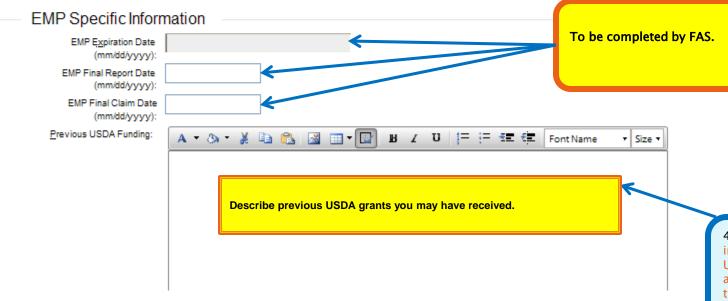
Targeted Market: FY12 - ALLHS - All Food & Ag Products

Constraint: 2 - Screen Shots for Proposals

Activity Code: E12MXSSFP1

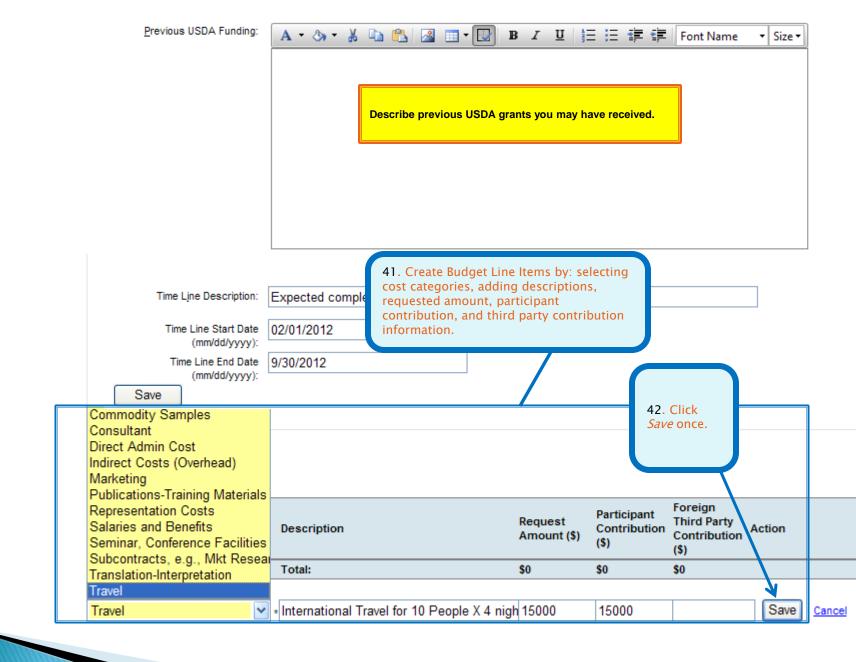
Activity Title: FY2012 Screen Shots for the UES

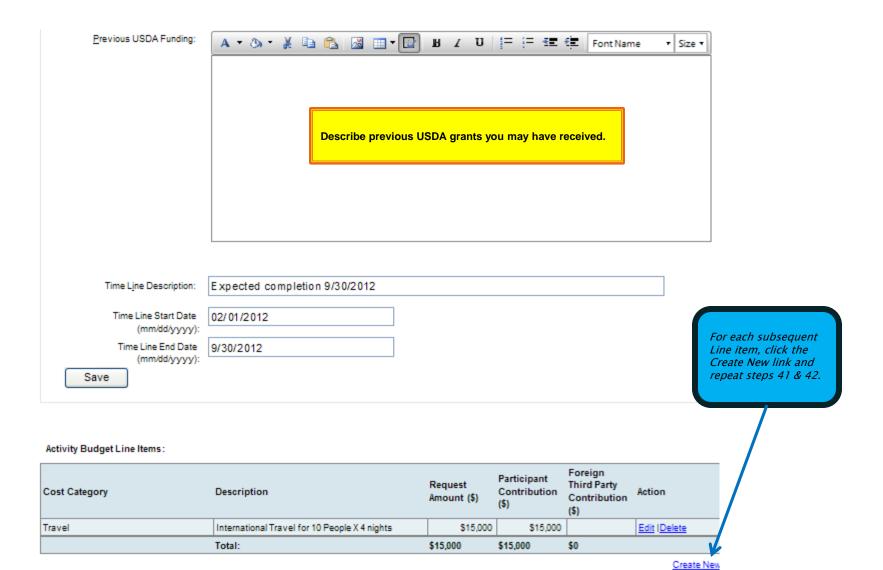
Requested Amount: 85000 Funded Amount:

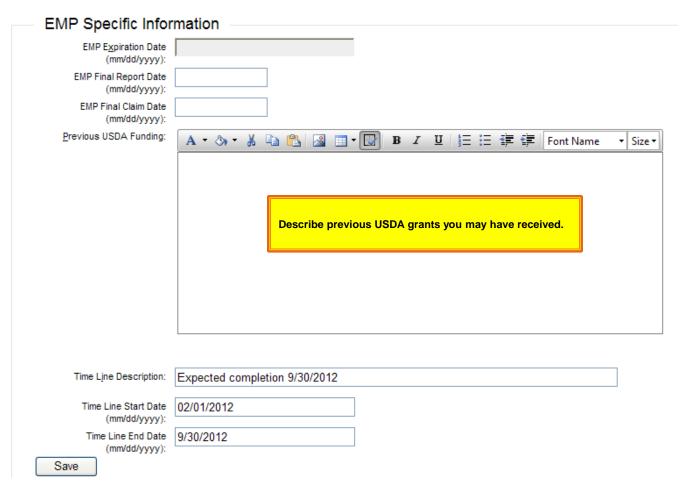


40. Provide appropriate information on previous USDA Funding that you are aware of that relates to this activity.

	Previous USDA Funding:	A - So - 3
40. Complete Funding and Time Line Fields. Click Save.	Time Line Descharibe  Time Line Start Date (mm/dd/yyy/):  Time Line End Date	







## **Activity Budget Line Items:**

Cost Category	Description	Request Amount (\$)	Participant Contribution (\$)	Foreign Third Party Contribution (\$)	Action
Seminar, Conference Facilities	Training Facility for 3 Days	\$70,000	\$0		Edit   Delete
Travel	International Travel for 10 People X 4 nights	\$15,000	\$15,000		Edit   Delete
	Total:	\$85,000	\$15,000	\$0	

Create New

#### Activity Budget Line Items:

Cost Category	Description	Request Amount (\$)	Participant Contribution (\$)	Foreign Third Party Contribution (\$)	Action
Seminar, Conference Facilities	Training Facility for 3 Days	\$70,000	\$0		Edit   Delete
Travel	International Travel for 10 People X 4 nights	\$15,000	\$15,000		Edit   Delete
	Total:	\$85,000	\$15,000	\$0	

Create New

43. Once the budget table is entered and completed click on the *Financial* tab in the toolbar at the top of the page. Then click *Promised Contribution*.





Home UES Financial Reports In Reports Out Tools About FAS You are here: Home > UES > Application > Activity > EMP/TASC Specific hor][Cashier][Contributor] [ Log Off ] Promised Contribution Activity EMP Specific EMP Specific Activity Tag Substantive Content Use this screen to enter or update EMP or TASC specific Activity information. Budget Line Items for the Activity by Cost Category can be entered or edited at the bottom of the page. POD users can enter Activity Expiration Date for an EMP Activity. Based on the Activity Expiration Date, the Final Report and Final Claim Dates are calculated. Select 'Save' button after entry or edit to save the changes.

# My UES

# Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2012

# Plan Explorer

- By Prom. Commodity
- By Market Definition

# **Promised Contribution**

Promised Contributions by Program for a Participant's application can be viewed/ entered here. Select 'Create New' link to enter Promised Contributions for a Program.

Authorized FAS personnel can select a Participant/ Year and click 'Go' to see the Participant's Promised Contributions.

Participant ID: Tuna Packers Consortium "Test Participant-Ignore" - TPC 
Program Year: 2012

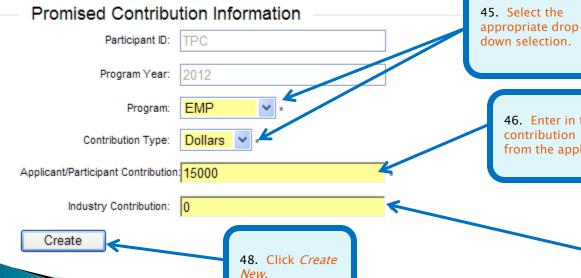
44. Click *Create New.* 

# Promised Contribution Create

Use this screen to enter **Promised Contribution** information by Program for an Application.

Note that Promised Contribution can be entered as a percentage **OR** dollar amount and not both.

Once you click create you will be directed to the **Promised Contribution Create** page.



**46.** Enter in the amount of contribution (in-kind or cash) from the applicant.

**47.** *Industry Contribution* can be either 3<sup>rd</sup> Party contributions or contributions from industry members. If there is none or non-applicable then enter *O*.

Create New.

# Current | Change

Tuna Packers Consortium "Test Participant-Ignore", Year 2012

### Plan Explorer

- · By Prom. Commodity
- By Market Definition

#### Plan Actions

- Copyover / Snapshot
- Plan Submittal
- Application Report

#### Plan Sections

- Application Notes
- Industry Goal
- Market Definition
- · Promoted Commodity
- Targeted Market
- Constraint
- -
- Activity
   Admin Activity
- World Wide Personnel
- Contingent Liability
- EMP Proposal
- TASC Proposal
- QSP Proposal

# **EMP Proposals**

Below is the list of **Proposals** defined by the Participant for an applicable Program and Program Year. Choose the appropriate action link buttons to the right of the Proposals to perform the action specific to your UES Role. Select the 'Create New' link on the top right of the list to create a new Proposal.

Please note that you can not prepare a new proposal until you have created the Market Definition, Promoted Commodity, Target Market (combination of Market Definition and Promoted Commodity), Constraint, and specific Performance Measures for your current plan year.



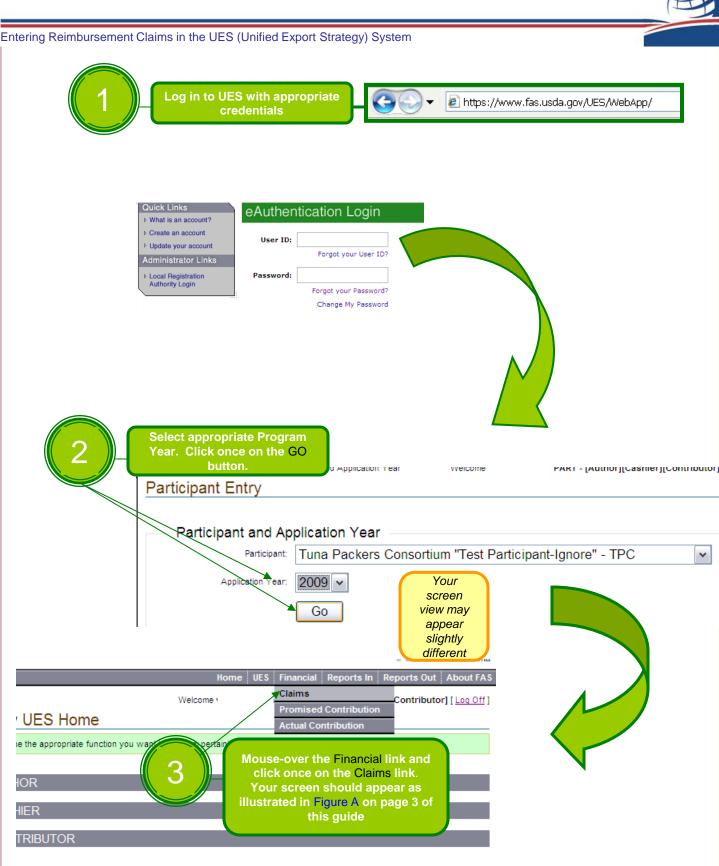
Create New

Proposal ID	Targeted Market	Proposal Title	Status	Action	4
1991	FY12 - ALLHS - All Food & Ag Products	FY 2012 UES Process	Draft	Edit   View   Delete	e   Submit

49. Click *EMP Proposal* and you will be direct to this page.

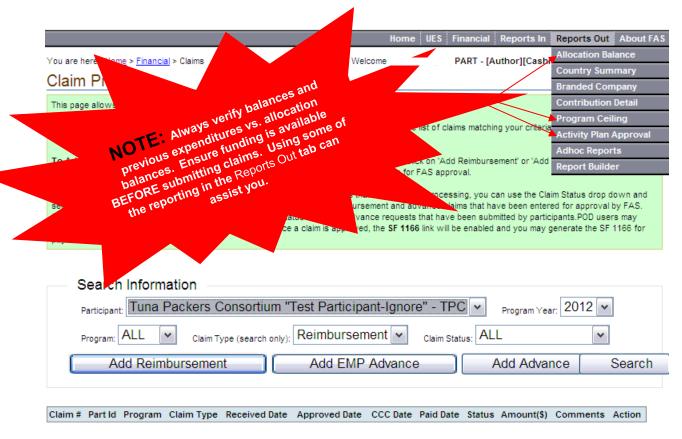
Finally, Once the budget table and Promised Contribution has been entered, click on EMP Proposal then click Submit. If you receive an error message upon clicking the submit button, your proposal will still be saved. However, please notify FAS that your proposal is in the UES, so that we can move your proposal along in the process.





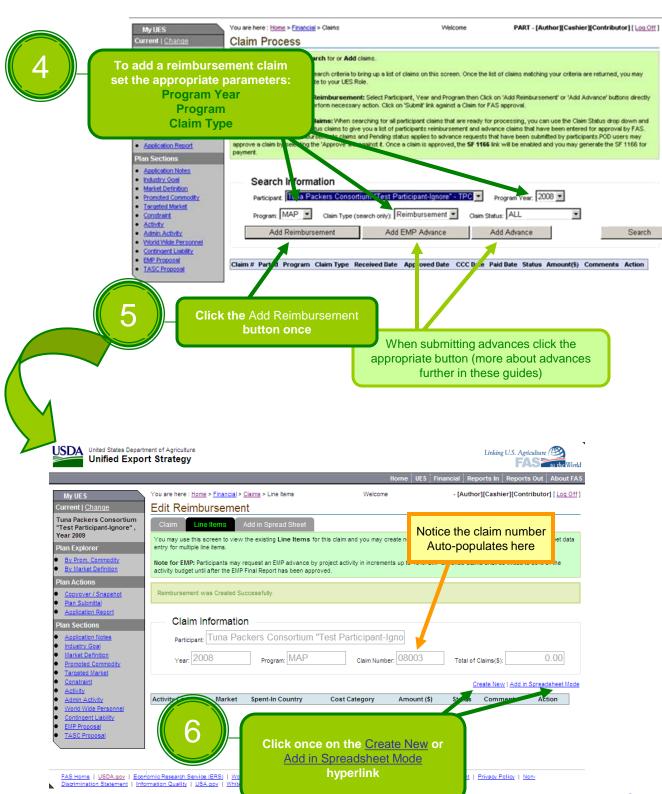






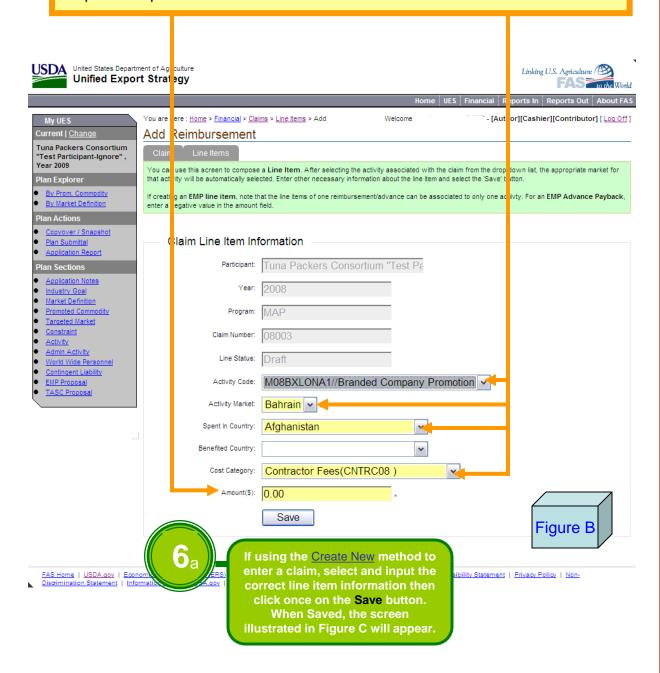








When selecting the <u>Create New</u> hyperlink the screen illustrated in Figure B will appear. This screen allows the manual input of line items by selecting from drop-down option boxes and a text field for the amount.

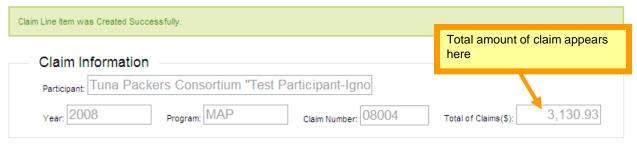


Go to page 9 for instructions on submitting claims via the Add in Spreadsheet Mode method





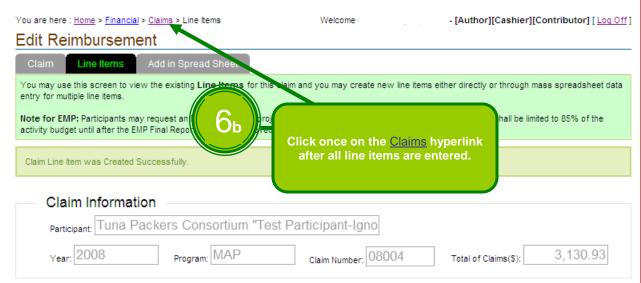
Add all necessary line items. In this example there are 3 line items for MAP claim 08004 totaling \$3,130.93



Create New | Add in Spreadsheet Mode

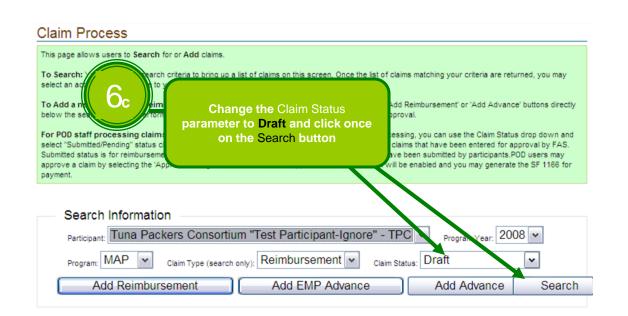
Activity Code	Market	Spent-In Country	Cost Category	Amount (\$)	Status	Comments	Action
M08BXLONA1	BA	AF	Contractor Fees	500.30	Draft		View   Delete
M08BXLONA1	BA	AF	International Travel	2,565.00	Draft		View   Delete
M08BXLONA1	BA	AF	Trade Promotion	65.63	Draft		View   Delete



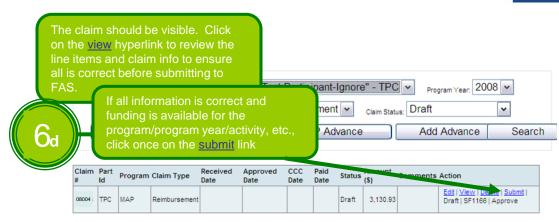


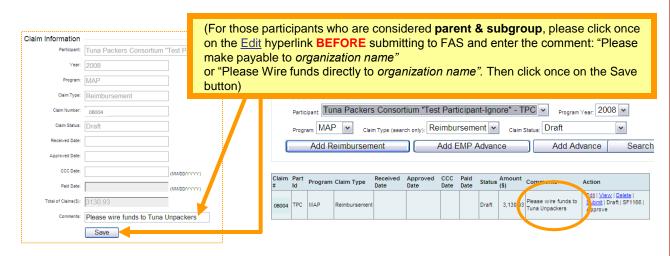
# Create New | Add in Spreadsheet Mode

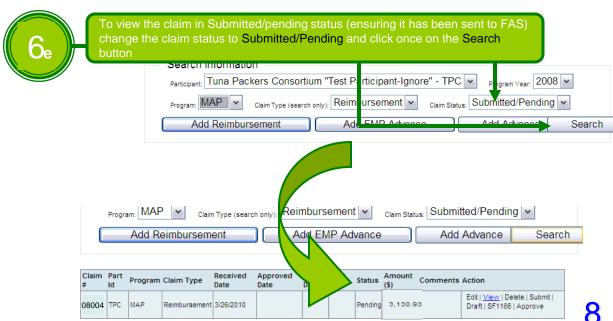
Activity Code	Market	Spent-In Country	Cost Category	Amount (\$)	Status	Comments	Action
M08BXLONA1	BA	AF	Contractor Fees	500.30	Draft		View   Delete
M08BXLONA1	BA	AF	International Travel	2,565.00	Draft		View   Delete
M08BXLONA1	BA	AF	Trade Promotion	65.63	Draft		View   Delete



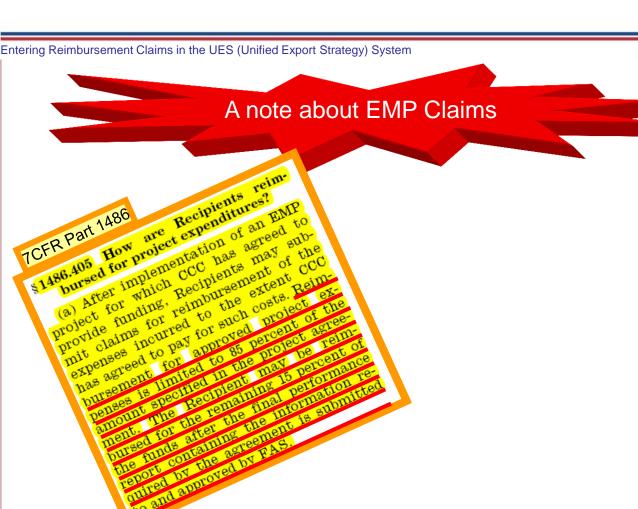












Activity		Spent-In		Amount			
Code		Country		(4)		<u>'</u>	
E09MXSEA01	SE ASIA	тн	Travel	1,051.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$232.	View   Delete
E09MXSEA01	SE ASIA	∨M	Travel	1,049.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$230.	View   Delete
E09MXSEA01	SE ASIA	RP	Travel	1,049.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$230.	View   Delete
E09MXSEA01	SE ASIA	ID	Travel	1,049.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$230.	View   Delete
E09MXSEA01	SE ASIA	сн	Travel	1,049.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$230.	View   Delete
E09MXSEA01	SE ASIA	VM.	Seminar, Conference Facilities	852.00	Insufficient	ISF: EXPENSE > AVAILABLE BUDGET BY \$33.0	View   Delete
E09MXSEA01	SE ASIA	VM	Consultant	2,350.00	Final	**PAID**	View   Delete
EUSIWIASEAUT	SE ASIA	VIWI	Translation-interpretation	350.00	ririai	PAID	Delete
E09MXSEA01	SE ASIA	тн	Commodity Samples	2,350.00	Final	**PAID**	View   Delete

Claim Number: 09002

Total of Claims(\$):

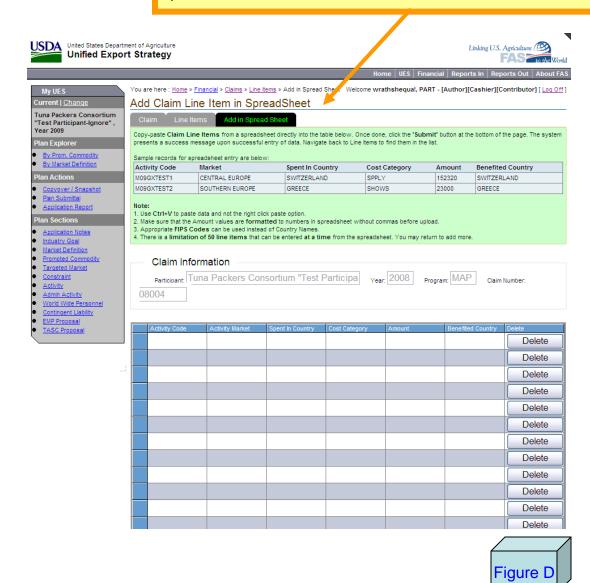
34,768.00

The payment on Claim 09002 (illustrated above) is \$34,768.00 compared to the initial claim amount of \$41,867. The budget for E09MXSEA01 is \$35,586.95 (41867X85%=35586.95). The remaining 15% of the budget will be released when:

- •The Participants' Final EMP report for E09MXSEA01 is submitted through the UES and received by the EMP Marketing Specialist
- •FAS and the EMP Marketing Specialist approves the Participants' Final Report



When selecting the <u>Add in Spreadsheet Mode</u> hyperlink the screen illustrated in Figure D will appear. This screen allows the input of line items by pasting them from a spreadsheet.





3130.93

# Entering Reimbursement Claims in the UES (Unified Export Strategy) System

6f

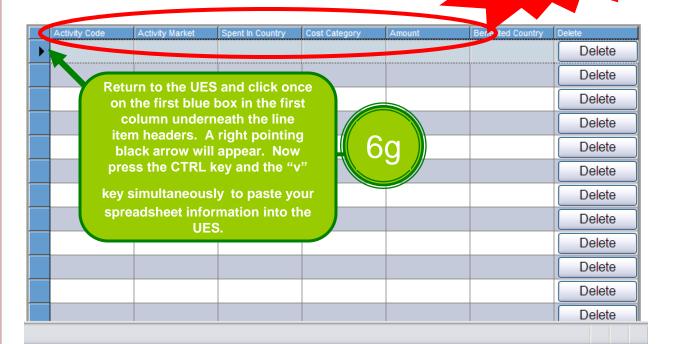
 M08EXLONA1
 BA
 AF
 Contract
 500.30

 M08EXLONA2
 BA
 AF
 Internati
 2565.00

 M08EXLONA3
 BA
 AF
 Trade Pt
 65.63

Open the spreadsheet containing the line items to be reimbursed. Click and drag to select your line items. Then press the CTRL key on your keyboard while simultaneously pressing the "C" key. This copies anything selected and places it on your computers' clipboard.

Ensure your spreadsheet
headers match the headers
in the UES



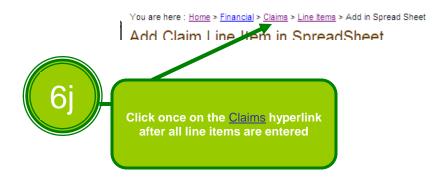




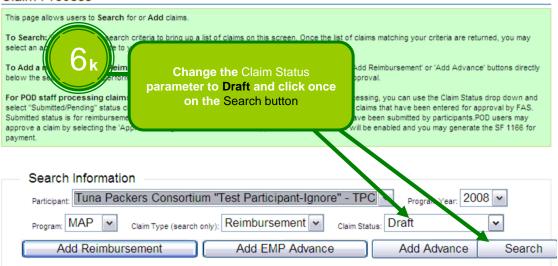


Activity Code	Activity Market	Spent In Country	Cost Category	Amount	Benefite	d Country	Delete
M08EXLONA1	ВА	AF	Contractor Fees	500.30			Delete
M08EXLONA2	BA	AF	International Travel	2565.00			Delete
M08EXLONA3	ВА	AF	Trade Promotion	65.63			Delete
							Delete
							Delete
							Delete
							Delete
							Delete
		he line items			16		Delete
		once on t	he Submit but	ton.			Delete
							Delete
							Dalata
to List		Otlook Board (WAOB	Submit	A   Accessibility	Statement   Pri	vscy Policy	Delete Non-
to List	ov   White House			A   Accessibility	Statement   Pri	vsoy Policy	
to List	Ov   White House	essed successfully.		A   Accessibility	Statement   Pri	vsoy Polioy	
to List	Data was proce	essed successfully.	Trade Links   FOIA				Non-
to List	Data was proce	essed successfully.	Trade Links   FOIA			MAD	
to List	Data was proce  Claim  Participar	Information Tuna Packers Co	n   Trade Links   FOIA	ticipa <sub>Year:</sub> 2	2008 Program:		Non-
to List	Data was proce  Claim  Participar : 08004	Information  Tuna Packers Co	Onsortium "Test Par	ticipa Year: 2	2008 Program:	:MAP Clai	Non-
to List Research Service (En Quality   USA.g	Data was proce  Claim  Participar : 08004	Information  Tuna Packers Co	Onsortium "Test Par  Spent in Country Country Spent in Co	ticipa Year: 2	2008 Program:	:MAP Clai	Non- im Number:





### Claim Process





The claim should be visible. Click on the <u>View</u> hyperlink to review the line items and claim info to ensure all is correct before submitting to FAS.



